SINCE 1908

449 1200 STREET
P.O. BOX 1000
HUMBOLDT, KANSAS 66748-0900

December 4, 2017

TO THE STOCKHOLDERS OF THE MONARCH CEMENT COMPANY:

PHONE: (620) 473-2222

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At the regular meeting of the Board of Directors' on December 1, 2017, the Board accepted the resignation of Walter H. Wulf, Jr. as the President of the Company. Mr. Wulf will continue in his role as Chairman of the Board and Director.

Following his resignation, the Board elected:

Kent A. Webber - President

In further action, the Board appointed:

Tony Kasten - Assistant Secretary-Treasurer

DEBRA P. ROE Chief Financial Officer and Secretary-Treasurer