SINCE 1908

449 1200 STREET P.O. BOX 1000 HUMBOLDT, KANSAS 66748-0900

August 12, 2019

To the Stockholders of The Monarch Cement Company

PHONE: (620) 473-2222

FAX: (620) 473-2447

At the regular meeting of the Board of Directors on August 10, 2019, the Board accepted the retirement of Debra P. Roe as Secretary-Treasurer and Chief Financial Officer of the Company and elected Tony Kasten, CPA, Secretary-Treasurer and appointed him as CFO.

Very truly yours,

THE MONARCH CEMENT COMPANY

Walter H. Wulf, Jr.

Chairman of the Board and CEO