

Pursuant to a Contribution Agreement among the Company, AYG, Inc. ("AYG") and RCMCO Holdings, LLC (the "JV"), on December 31, 2024 the Company contributed 100% of the issued and outstanding membership interests in Springfield Ready Mix, LLC, City Wide Constructions Products, LLC, and Kay Concrete Materials, LLC, and 114,618 shares of Monarch capital stock, each of which is valued at \$217.4926 per share, to the JV. This contribution equates to 49% ownership of the JV. The purpose of the joint venture was to expand our ready-mixed concrete business in the SW Missouri region.